

# 2021Draft Business Plan and Budget Overview

May 2020

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#### 2021 Statutory Budget and Assessment

- \$28,674,000 budget (3.3% increase from 2020 budget)
- \$25,000,000 assessment (1.1% decrease from 2020 assessment)
  - \$64,000 use of working capital reserves
- 148.5 FTEs (5.5 increase from 2020 FTEs)



## **Budget Development Process**

- Developed to:
  - Ensure adequate resources
  - Maintain adequate working capital reserves
  - Honor assessment stabilization commitments
  - Support the ERO Enterprise Long-Term Strategy
- Posted working draft for WECC Board of Directors meeting in March 2020
- Participated in Member Advisory Committee
   Budget Subcommittee meetings



## **Budget Development Process**

- Stakeholder comment period is April 27–May 15, 2020
- Seeking approval by WECC Board of Directors on June 17, 2020



# 2021 Budget Drivers

#### Reconciliation of 2020 to 2021 DRAFT Statutory Budget - Major Drivers

	<u>in 000s</u>	
2020 Approved Budget	27,756	
+ 5.5 FTE, 3% merit, labor float adj., changes in position levels, refinement of taxes/benefits	1,124	
+ IT consulting for CRM, wecc.org updates, and ITSM recommendations	205	
+ Increase in office rent due to entire year of new lease rate	125	
+ Increase in webCDMS licensing fees due to Align	79	
+ Increase in Western Reliability Summit meeting costs	65	
+ Increase in computer licensing due to use of subscription-based services and tools	50	
- Elimination of one-time RAPA consulting projects	(250)	
- Decrease in travel and meeting costs, partially due to COVID-19	(164)	
- Decrease in CMEP travel	(150)	
- Increase in indirect expenses allocated to non-statutory program	(121)	
- Decrease in Standing Committee meeting costs	(68)	
+ Other net changes	23	
2021 DRAFT Budget	28,674	3.3% increase



# 2021 Budget by Category

- Personnel Expenses \$22,482,000 (5.3% increase)
  - 5.5 additional FTEs, 3% merit pool, labor float adjustments, changes in position levels, benefit rates and enrollment levels
- Meetings Expenses \$1,799,000 (15.0% decrease)
  - Planned decreases in CMEP audit travel,
  - Decreases in Standing Committees meeting costs, and
  - Increases in Western Reliability Summit meeting costs (held in odd years)
  - COVID-19 pandemic-related decreases

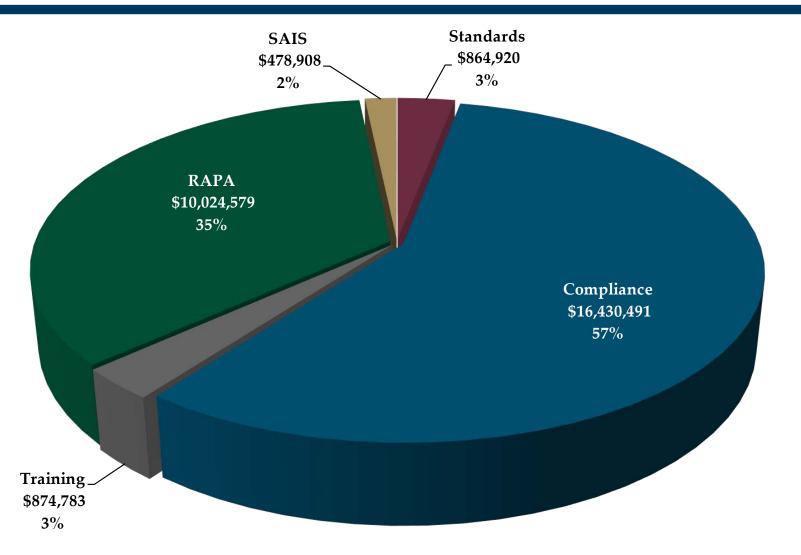


# 2021 Budget by Category

- Operating Expenses \$4,982,000 (3.8% increase)
  - Increases in IT consulting, decreases in RAPA consulting
  - Rent increases due to entire year of new lease rate,
  - Increases in webCDMS licensing fees, and
  - Increases in subscription-based software licensing
- Fixed Assets \$99,000 (89.4% increase)
  - Increases for software upgrades and equipment refreshes



# 2021 Budget by Program Area





#### 2021 Assessment Details

- \$25,000,000 assessment (1.1% decrease)
- Working capital reserves decrease by \$64,000



# **Projected Reserve Balances**

- Current policy is range of 1 to 3 months of Operating Expenses
- Projected 2020 EOY balance of \$8,267,000
- Projected 2021 EOY balance of \$8,200,000
- Reserve balance will be used to stabilize assessments in future budget years



#### Preliminary 2022 and 2023 Projections

- **2**022
  - Budget \$29,119,000 (1.6% increase)
  - Assessment \$25,500,000 (2.0% increase)
- **2**023
  - Budget \$29,732,000 (2.1% increase)
  - Assessment \$26,010,000 (2.0% increase)





Electric Reliability and Security for the West

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